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- Instabank
  A digital bank
  - A digital bank with high ambitions
- Q4 update
  Strong trading
- Outlook and strategic priorities

  Continued focus on high quality growth



### **Key figures YTD Q4-2016**

- 1 Quarterly growth in net loans of NOK 188 million
- Outstanding net loans of NOK 190 million
- 3 Customer deposits of NOK 278 million
- 4 Total income of NOK 6 million
- 5 Net loss after tax of NOK 17 million
- 6 Total equity of NOK 237 million
- 7 Operating expenses & loan losses developing as planned







# A digital bank with high ambitions

Nyskapende "Innovative"

Åpen "Open"

Kompetent "Competent"

"Vi tenker ikke som en bank. Vi tenker som deg."

#### Fin-tech focus:

- Identify stages of the value chain where Instabank can add value
- By removing barriers and simplifying processes



### Key highlights & developments Q4-16

- Launch campaign «når du er klar, er vi her»
- **Distribution** further strengthened
- Continued high loan growth
- Well balanced credit risk management
- Disciplined cost control
- Well on track to **profitability** in 2017







### Launch campaign

Launch campaign on TV 2, VG, social media (Q4-16)









Brand campaign – NRK sponsorship, social media (Q1-17)

VM Skiskyting Hochfilzen: 8-19 February V-cup Skiskyting Holmenkollen: 2-19 March

- VO: "Instabank digitalbank for lån og sparing"
- 76% of the 35-55 year target group saw Holmenkollen V-cup (2016)
- Estimated number of views: 32 million















### Distribution further strengthened

Indirect

















#### **Partners**

- Joint projects, activities and new projects
- On-going discussions to further expand network

Direct

#### Instabank.no



07:00-22:00 call center

#### Targeted campaigns



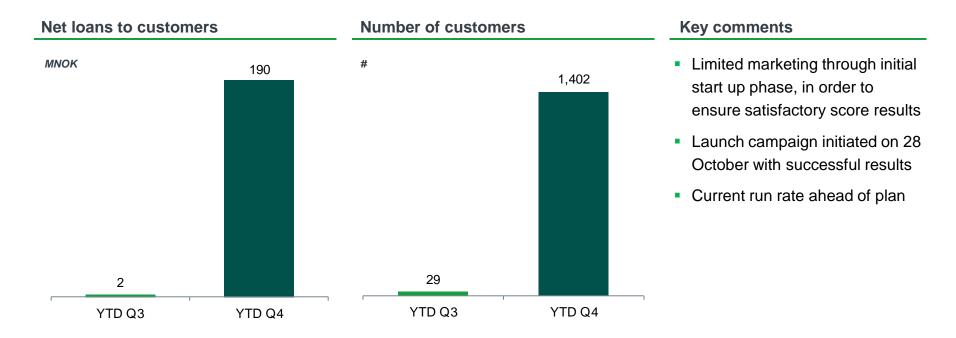
#### Potential partners

- "Local" retail partners close to the customer
- Actively considering wider reaching partnerships

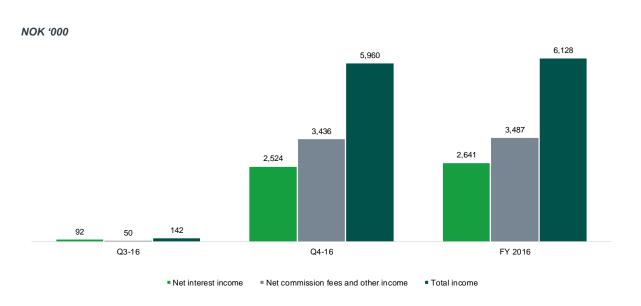


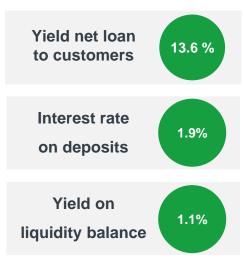
60%

### Continued high loan growth

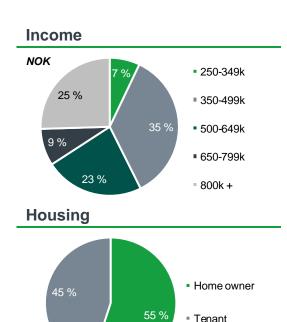


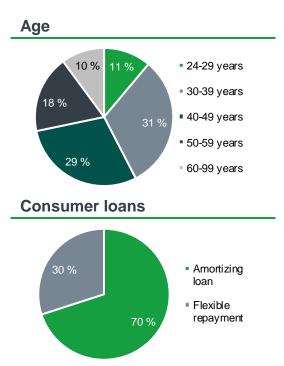
### Income development

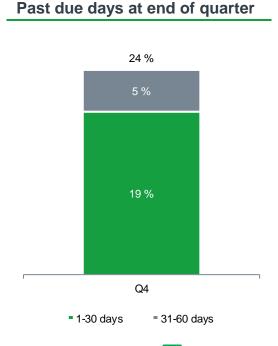




### Well balanced credit risk management



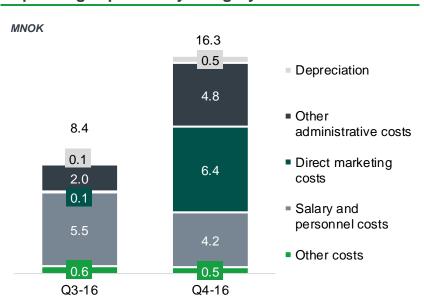




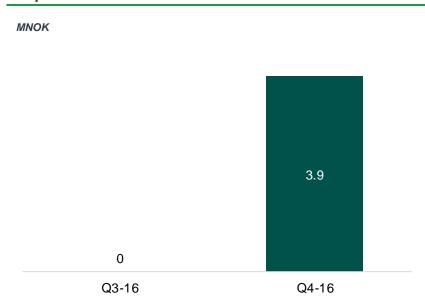
Note: All figures as of 31 December 2016

### **Disciplined cost control**

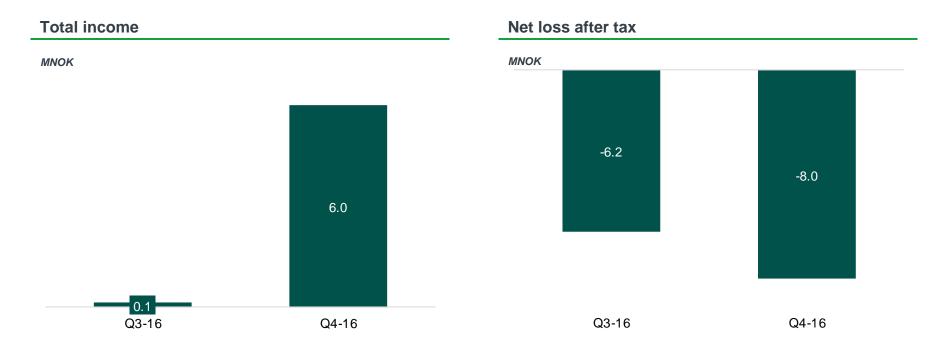
#### **Operating expenses by category**



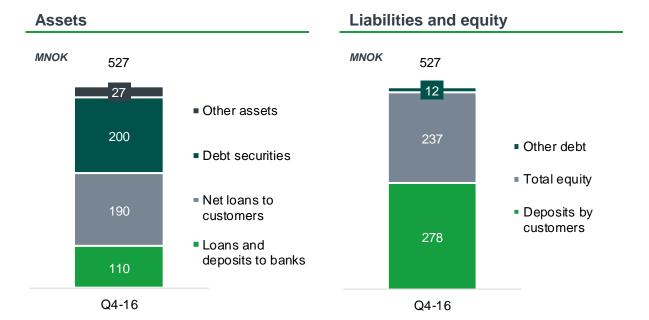
#### Impairment losses<sup>1</sup>



### Well on track to profitability in 2017



### **Balance sheet structure**





### Financial summary since start of operations

#### P&L (NOK '000)

Items	Q3-16	Q4-16	FY 2016
Operating income			
Interest income	103	3,018	3,147
Interest expenses	11	495	505
Net interest income	92	2,524	2,641
Net commission fees and other income	50	3,436	3,487
Total income	142	5,960	6,128
Operating expenses			
Salary and other personnel costs	5,528	4,157	12,368
Administrative expenses	2,089	11,179	14,831
Depreciation	137	477	624
Other costs	596	477	1,240
Total opex	8,350	16,290	29,062
Loan losses	0	3,852	3,852
Profit before tax	(8,208)	(14,182)	(26,787)
Tax	(2,052)	(6,229)	(9,380)
Profit after tax	(6,156)	(7,953)	(17,407)

#### Balance sheet (NOK '000)

Items	Q3-16	Q4-16
Assets		
Loans and deposits with Central Bank	0	0
Loans and deposits with Credit Institutions	142,595	109,542
Loans to customers	2,247	190,310
Certificates and Bonds	0	0
Debt securities	100,000	199,817 9,380
Deferred tax assets	3,151	
Other intangible assets	6,394	8,791
Fixed assets	1,303	1,309
Prepaid agent commissions	104	5,946
Other prepayments	94	1,810
Total assets	255,888	526,905
Liabilities		
Deposits from and debt to customers	1,215	277,802
Other debt	6,218	7,360
Deferred revenue	0	0
Deposits for accrued expenses and liabilities	3,642	4,884
Taxes payable	0	0
Subordinated debt	0	0
Total liabilities	11,076	290,046
Equity		
Share capital	254,266	254,266
Retained earnings	(9,453)	(17,407)
Total equity	244,813	236,859
Total liabilities and equity	255,888	526,905

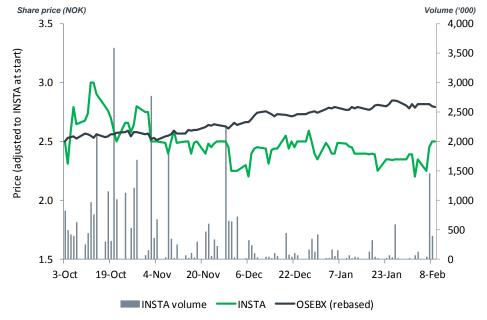
### **Share price and ownership**

#### Top 20 shareholders as of 06.02.2017

	Shareholders	# of shares	
1	Hodne Holding As	13,148,668	7.1%
2	Velde Holding As	11,500,000	6.2%
3	Kjb Holding As	10,362,021	5.6%
4	T Sandvik As	8,640,394	4.7%
5	Leikvollbakken As	8,500,000	4.6%
6	Moroand As	8,500,000	4.6%
7	Apollo Asset Limited	8,000,000	4.3%
8	Kristian Falnes As	8,000,000	4.3%
9	Alto Holding As	6,550,000	3.5%
10	Sonsinvest As	5,000,000	2.7%
11	Leirin Holding As	4,333,333	2.39
12	Haugen Nichola Helen	3,666,667	2.0%
13	Hava Financials As	3,047,678	1.6%
14	Cahe Finans As	3,000,000	1.6%
15	Enzian As	3,000,000	1.69
16	Likholmen Invest As	3,000,000	1.69
17	Venadis As	3,000,000	1.69
18	Grimstad Lill Anita Skålbones	2,000,000	1.19
19	Hushovd Thor	2,000,000	1.19
20	Hanasand Anders	1,893,130	1.09
	Sum Top20	117,141,891	63.3%
	Other shareholders	67,858,109	36.7%
	Total	185,000,000	100.0%

Position	Name	# of shares	% of total
CEO	Robert Berg (Sonsinvest AS)	5,000,000	2.7 %
CFO	Gard Haugen (Likholmen Invest AS)	4,700,000	2.5 %
CRO	Eivind Sverdrup (Leirin Holding AS)	4,333,333	2.3 %
CMO	Lauren Pedersen	1,200,000	0.6 %
CTO	Farzad Jalily	666,667	0.4 %
COO	Egil Botnen	500,000	0.3 %
	Sum mgmt	16,400,000	8.9 %
	Other employees	1,303,934	0.7 %
	Total	17,703,934	9.6 %

#### Share price development since OTC listing in October





### **Current strategic priorities**

- Distribution
- Insight
- Process / stability
- Customer Communication / CRM
- v Innovation
- VI Focus on results

### Near term outlook

- Continued growth in the market for unsecured lending in Norway
- Strengthening & building the Instabank brand
- Loan growth well ahead of plan likely to exceed NOK 900 million in net loans by end of 2017
- Well on track to reach profitability in 2017
- New unsecured lending products to be launched
- New payment/sales finance products to be launched B Instapay

## Thank You